



Resources Committee Meeting



20/21 Budget & Operational Plan

February 11, 2020

20/21 Budget Development

Today's Program:

- 1) Intro to Budget '21
- 2) Roles in the process
- 3) Process – Operational Planning to Budgeting
- 4) Step 1 – building the Operational Plan



Introduction

- **Similar to last year – core vs. discretionary**
- **Resources Committee will provide a greater role in the budget**
- **Tonight's meeting will be the 1st touch of the budget**
- **Set context & roles before getting into discussions**
- **Operational Planning shifting to Budgeting**
- **Continue thru to future Committee meetings**

Introduction

- **Standard enrolment up by 316 FTEs**
- **Incremental:**
 - Revenue of ~\$2.377 m**
 - Teacher Staffing of ~\$1.700 m**
 - Structural budget corrections ~ \$???**

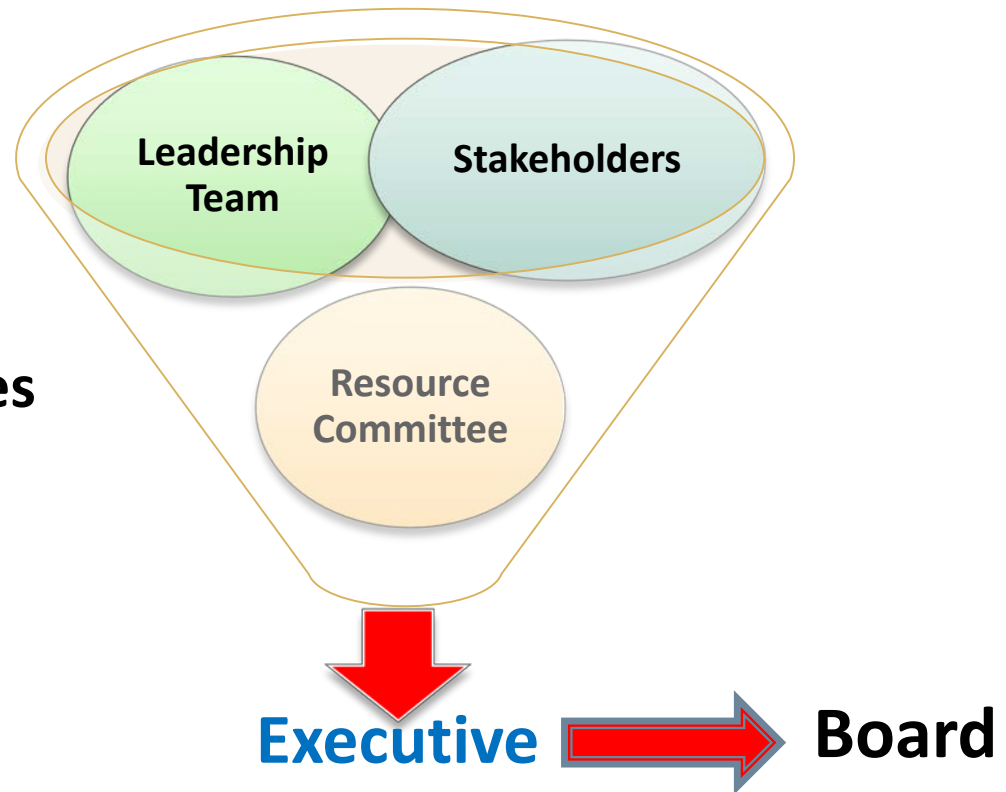


Summary – not much added to the discretionary budget

Budget Development Roles

Input:

- ✓ Operational Plan Priorities
- ✓ Budget Review



Process Basics

- **Core vs. Discretionary**
- **Competing demands/priorities on limited funding**
- **Beyond our stakeholder groups**
- **Input into decisions**

Operational Plan

For the 19/20 budget:

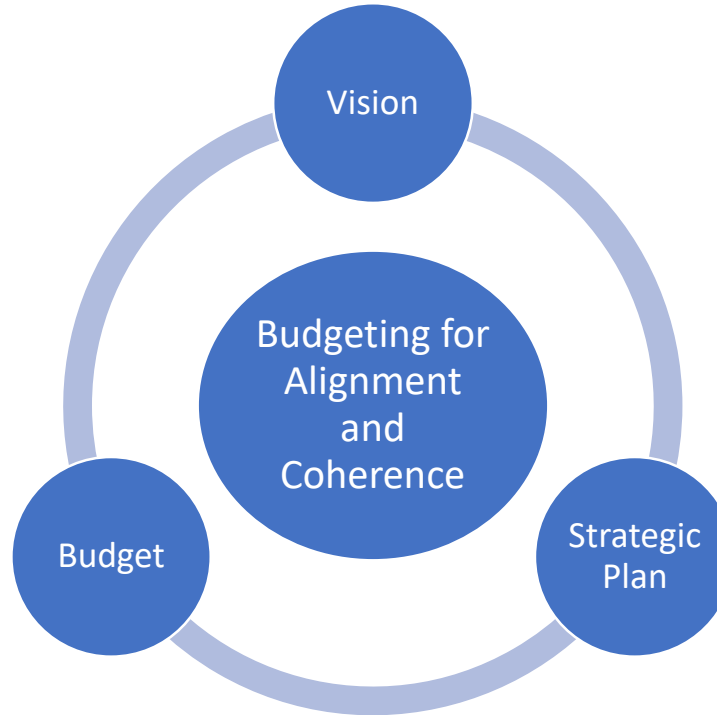


Operational Plan

The Challenge became:

- Creating a strong link from Strat. Plan level to budget
- Using a visionary plan to lead an operational process
- Inviting Leaders into a process that had started

Operational Plan



Operational Plan

How do we improve the budget process?

As a District, we need to:

- Determine what needs to be done in Year 3?
- What decisions from last year are carrying over?
- What new projects/programs are required?

Operational Plan

For the 20/21 budget:



Strategic Plan



Operational Plan

What are the steps in Operational Planning?

- 1) Initial list of work to be completed – **February 11**
- 2) Prioritize work to be completed – **March 3**



Operational Plan

How do we shift from Operational Plan to budget?

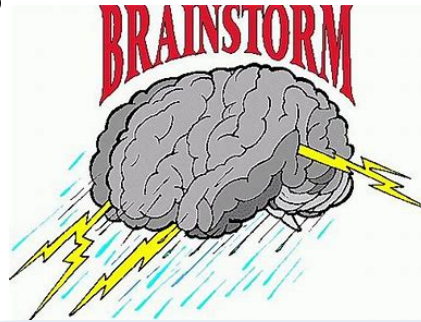
- a) **Cost out prioritized operational projects**
- b) **Build discretionary budget based on priorities**



Operational Plan

What is tonight's work?

- 1) Review initial list of work to be completed
- 2) Identify additional work to be completed in 20/21 to meet Strategic Plan goals



Operational Plan

Next Steps:

March 3 – review list of action items identified and provide input on recommended priorities

April 14 – review prioritized list and provide input on proposed funding levels making up Discretionary Budget