

21/22 Budget Development Process



Fiscal 2021/22

Resources Committee Meeting – May 11, 2021

21/22 Budget Development Plan



21/22 Budget Development Plan

At the April meeting, the Committee discussed how to address the ~\$600,000 pressure facing the District.

The response was.....

To minimize the impact to our youth.

Budget Priorities

From all groups:

- ☐ Mental Health/Wellness
- ☐ Early Learning & Intervention
- ☐ Safe & Healthy Learning Environments
- ☐ Resources, Supplies & Equipment



21/22 Budget Priorities

Input from our District's Student Council:

Mental Health

- Formal and informal connections
- Secondary students feel isolated going 2 hours/day
- Rebuild the opportunities to have deep relationships

Early Learning

- The earlier, the better
- Build on foundational skills

Reduction Options - Input Received

Input from our April Leadership Team meeting:

- ☐ Equitable reductions across the District
- ☐ Draw down the reserve to 1%
- ☐ Review release time uses/timing
- ☐ Multi-lateral approach with focus on essential spending



21/22 Budget Development Plan

Based on.....

- ☐ Board approved Budget Principles and Assumptions;
- ☐ Staff, partner and stakeholder identified Budget Priorities;
- ☐ Input received from the District's Student Council; and
- ☐ Desire to minimize impact to existing staffing

The Executive have developed the following plan for the Committee's review and potential support moving forward to the Board.....

21/22 Budget Plan

Total Pressures Identified	(\$3.215 m)
Initial Savings	\$.950 m
Increase enrolment of 25 FTEs (11,136)	\$.200 m
20/21 Projected Carryover from Q3	\$.334 m
Financial Reserve Draw down	\$1.162 m
Residual Savings Options to be discussed	\$.569 m

21/22 Operating Budget

Updated Pressure Gap

Pressure	Structural	One time	Total
ISP Shortfall		\$.443 m	\$.443 m
Teacher Increments	\$.700 m		\$.700 m
Excluded wages	\$.650 m		\$.650 m
Infrastructure Growth	\$.180 m		\$.180 m
DL/ELL Enrolment Decrease	\$.336 m		\$.336 m
Salary Differential		\$.330 m	\$.330 m
CA Shortfall	\$.259 m		\$.259 m
Teacher Staffing	\$.100 m	\$.175 m	\$.275 m
Rental & School Supplies	\$.042 m		\$.042 m
Total	\$2.267 m	\$.948 m	\$3.215 m

21/22 Operating Budget

Pressure Gap & Initial Options

Pressure	Structural	One time	Total
Total	\$2.267 m	\$.948 m	\$3.215 m
Benefits/Utilities	(\$.600 m)		(\$.600 m)
Exempt Compensation	(\$.350 m)		(\$.350 m)
Increased Enrolment	(\$.200 m)		(\$.200 m)
20/21 Carry Over		(\$.334 m)	(\$.150 m)
Financial Reserve		(\$1.162 m)	(\$1.162 m)
Remaining Plan to be developed	?	?	?
Remaining Pressure	\$1.117 m	(\$.548 m)	\$.569 m (.47%)

21/22 Operating Budget

Proposed Options to be presented to the BoE

Pressure	Structural	One time	Total
Remaining Pressure	\$1.117 m	\$(.548 m)	\$.569 m
Teacher Staffing (Mid & Sec)	(\$.100 m)		(\$.100 m)
New Divisions & Projects	(\$.085 m)		(\$.085 m)
School (\$.014) & Dept (\$.040) Supplies	(\$.054 m)		(\$.054 m)
Internal Audit & Bad Debt Expense	(\$.050 m)		(\$.050 m)
Supplemental IES to fund over ratio	(\$.135 m)		(\$.135 m)
PVP time @ secondary (4 blocks)	(\$.050 m)		(\$.050 m)
Engagement Survey & NGN Costs		(\$.095 m)	(\$.095 m)
Residual Pressures	\$.643 m	(\$.643 m)	Nil

21/22 Financial Reserve

Projected Balance based on Draft Plan

Beginning Reserve amount – July 1/20	\$2.602 m
Projected Surplus from 20/21	\$.334 m
Potential 21/22 Draw on Reserve	<u>(\$1.496 m)</u>
Ending Reserve amount – June 30/22	\$1.440 m

Note: \$1.440 m is 1.18% of the current year operating budget

21/22 Budget Plan

What are the impacts of this budget plan?

- Financial reserve of \$1.440 m or 1.18% @ June 30, 2022
- Remaining \$.643 m in structural shortfall
- Multi-year budget reflects future pressures looming
- Mid course corrections will be req'd if risks materialize
- 22/23 will need structural changes to be sustainable

21/22 Budget Plan

Discussion on the budget plan:

Does the Committee feel the Plan fits with the budget principles, assumptions and priorities identified?

If there are components of the Plan that do not fit, what other options should the Executive consider?

21/22 Budget Plan

Based on tonight's feedback, staff will present to the full BoE at their May 18th ECOW meeting.

The BoE will be able to hear from their partners and ask staff any questions they may have.

The BoE will then consider 1st reading of the Annual Budget Bylaw at their May 25th Board meeting.

Thanks!

