

Public Notice - Education Committee of the Whole Online Public Meeting

A public meeting of the Education Committee of the Whole for School District 62 (Sooke) will be held on April 19, 2022 at 6:00 pm to discuss the upcoming budget for school year 2022/2023.

The meeting will be conducted online via MS teams. We encourage members of the public to join the LIVE Event.

To participate in the meeting please click on this link:

EducationCommitteeoftheWholeMeeting-BudgetPlan22-23-Apri-19-2022

What is the Education Committee of the Whole (ECOW)?

The purpose of ECOW is to allow the Board of Education an opportunity to review and discuss the recommendations with no formal motion(s) on the floor. In this case, the Board of Education is interested in hearing from members of the public as it considers its course of action.

To guide you, the following is information on how to join a live event in MS Teams.

https://support.office.com/en-us/article/attend-a-live-event-in-teams-a1c7b989-ebb1-4479-b750-c86c9bc98d84

If you have questions regarding the meeting and how to access it that aren't answered in the link above please email info@sd62.bc.ca.



PUBLIC MEETING April 19, 2022 – 6:00 p.m.

AGENDA

1. CALL TO ORDER AND ACKNOWLEDGMENT OF FIRST NATIONS TERRITORIES

We are honoured to be meeting on the traditional territories of the Coast Salish, specifically Esquimalt Nation, Songhees Nation, and acknowledge the three nations SD62 works with directly in our schools: Scia'new Nation, and T'Sou-ke Nation; including the West Coast Pacheedaht Nation, Nuu-chah-nulth. (words gifted by the three nations SD62 works with)

- 2. AGENDA
- 3. MINUTES
- 4. INFORMATIONAL ITEMS AND ANNOUNCEMENTS
- 5. EDUCATIONAL PRESENTATIONS
 - 5.1 22/23 Budget Plan Harold Cull (page 4)
- 6. **DELEGATIONS**
 - 6.1 Standing Delegations (STA, CUPE, PVP, SPEAC, CPF, Students) 5 minutes each
 - 6.2 Delegations (Members of the Public) 2 minutes each
- 7. FINANCE, FACILITIES AND SERVICES
 - 7.1 22/23 Budget Plan Discussion Board of Education
- 8. EDUCATION PROGRAM
- 9. STUDENTS
- 10. FOUNDATIONS & GOVERNANCE
- 11. ADMINISTRATION
- 12. PERSONNEL
- 13. UPCOMING EVENTS
- 14. FUTURE ITEMS

- 15. QUESTION PERIOD
- 16. ADJOURNMENT



Board Info Note Education Committee of the Whole Meeting April 19, 2022

Agenda Item: 5.1 – 22/23 Budget Plan

Background

- The District has been working through the 22/23 Budget Development process since the middle of February and staff have now drafted a recommended plan for the Board to review and debate on April 26th and May 24th
- Staff have estimated that the total amount of pressures facing the District next school/fiscal year is approximately \$3.085 m as outlined on the attached summary sheet
- Also included on the summary is the Budget Plan to reduce the estimated pressures to zero which will be the focus on tonight's discussion

Budget Principles/Assumptions/Priorities

• At the beginning of the budget development process, the Board approved the following budget principles and assumptions to be used in developing the 22/23 budget:

Budget Principles

- 1) Budget decisions will be based on the existing Strategic Plan goals;
- 2) Input from the District partners and Leadership Team will help shape 22/23 funding levels; and
- 3) The annual budget process will be informed by the multi-year budget estimates on a 3-year rolling cycle.

Budget Assumptions

- 1) The District will open the 22/23 school year with the same health and safety protocols as were in place for the 21/22 school year;
- 2) No additional pandemic funding will be provided by the federal or provincial governments;
- 3) The provincial funding formula will remain the same and be based on per FTE funding; and
- 4) Domestic enrolment will continue to grow & international will approach the pre-pandemic levels.

• Throughout the process, staff reached out to our students, partner groups and the community to identify the budget priorities that the District should focus on in the next school year

Budget Priorities

Partners

- Additional classroom supports
- More learning and integrated supports especially at elementary level
- Mental health and counselling supports
- Full time hours and pay equity
- Health and safety for staff and students

Students

- Raising awareness of mental health and wellness supports for students
- Early intervention
- Better balance of clinical counselling vs. career counselling at secondary

Community

 A Thought Exchange has been issued and initial results will be provided at the meeting with a deeper report out at the April and May Board meetings

Budget Approach

- Staff canvassed the Leadership Team and Resources Committee on what approach should be taken to address the estimated budget shortfall
- The Leadership Team responded with the following split between Conservative, Balanced or All In:

Conservative – solve it now (50%)					
Balanced – balance with Reserve (19%)	69%				
All in – all Reserve, all the time! (31%)					

- Based on this initial input on approach, staff have developed a plan that they feel is Conservative with a slight lean towards Balanced
- Staff has asked both the Leadership Team and Resources Committee about their thoughts on the type of "tools" that could be used
- The following table reflects the input we received from the Leadership Team compared to the plan developed by the Executive for the Board to consider

Options	Leadership Input	Proposed Plan	
Delay PR Projects	2.22%	0.00%	
Reduce PR Projects	1.11%	0.00%	
Historical Surpluses	14.72%	11.09%	
Enrolment Growth	15.00%	10.08%	
X% Cut to All Budgets	6.39%	0.00%	
Reserve & Program Review	51.67%	29.75%	
Other - please list	8.89%	49.08%	
Total	100.00%	100.00%	

- The big difference in approach is the amount of reliance on the financial reserve
- The Executive was not prepared to dig too deep into the reserve to fund the shortfall for next year only
- A more conservative approach by creating structural savings has been identified for the Board to consider vs. one-time savings through use of the financial reserve

Plan Impact on Financial Reserve

- Based on the existing plan, staff are recommending that the Board approve the use of \$.963 m from the financial reserve as part of next year's budget
- This would leave a balance of \$2.408 m or 1.75% of the estimated operating budget
- The Board can use the reserve to direct staff to <u>add or delete any portion of the plan</u> in order to finalize next year's budget

Summary

- Using the Principles and Assumptions approved by the Board and the Priorities identified by our partners and students, the Executive have created the attached budget plan for the 22/23 school year
- This plan will be formally presented to the Board at their April 26th meeting for review and debate and is the basis for the discussion, with our partner groups, at the April 19th ECoW meeting
- Staff will be available at both meetings to provide greater detail on the proposed plan and to answer any questions that may arise

School District #SixTwo (Sooke)

Summary of Budget Plan for the Education Committee of the Whole Meeting of April 19, 2022 Fiscal 22/23

Initial Budget Shortfall

Initial Budgeted Revenues/Expenditures	Amount	Comments/Details
Total Enrolment Driven Revenue Increase	2.423	Increase of 345 standard FTEs
Operating Grant Supplement Increase	0.166	Includes salary differential/geographical index
Structural Surplus from 21/22	1.000	Resulting from increased enrolment in 21/22
International Program Enrolment	(0.373)	Considered one-time as pandemic impacts lessen
Rental Revenue increases	0.100	NLC space coming on-line @ Pexsise <u>n</u>
Total Budgeted Revenue Increases	3.316	
Direct Enrolment Costs		
Additional teachers (net of CEF)	2.318	27 teachers (enroll & non-enroll)
Additional ToC costs related to growth	0.162	12 days for each additional teacher (27)
Additional Bus Route	0.075	To maintain same ratio of FTEs to routes
Various incremental enrolment driven costs	0.100	Lunchtime supervisors, school supplies, etc.
Addition VP at Journey	0.145	To maintain ratio as other middle schools; net of teacher savings
Pexsise <u>n</u> and Centre Mountain Lellum	1.489	Admin, clerical, custodial related to new buildings
Unfunded inflationary costs	1.555	Teacher and excluded increments; pay equity; legal; EFAP
Pressures on existing budgets	0.072	Communications; pest management; intake clerk
riessures on existing budgets	0.072	Communications, pest management, intake cierk
Program Review Initiatives	0.485	Year 1 for blended learning, core ed, recruitment
	000	
Total Budgeted Expenditure Increases	6.401	
Initial Budget Shortfall to Solve	(3.085)	

Proposed Budget Plan to Address Shortfall

Structural/Financial Reserve Proposals	Amount	Comments/Details
Structural Proposals		
Teacher FTE reallocation - 5.25 FTEs	0.558	Reallocation of total teacher FTEs throughout the system (30/25)
Excluded salary increases	0.350	Funds would be from enrolment/reserve if approved by BCPSEA
Additional Enrolment increase	0.311	Assumes additional 100 FTEs to a total of 12,106 FTEs
IES Dept. Replacement staff	0.203	Reduce replacement budget by paying TTOCS @ EA rate
Additional supplemental funding for SEFs (3)		Use supplemental funding instead of operating funding
Additional supplemental funding for EAs (2)		Use supplemental funding instead of operating funding
Psychology intern		Defer intern position to 23/24 year pending available funding
1,1 1 10,1		γ το το γ το το το το σ
Curriculum Staffing5 FTE	0.053	Reduction of .5 FTE Curriculum Coordinator
Transportation Route	0.075	Do not add route to maintain existing ratio
Services, Supplies & Utilities reductions	0.297	Spread across departments (not schools)
Increase in rental rates	0.015	Childcare and other user group rental rate increases
increase in rental rates	0.013	ermacare and other user group remainate mercuses
Total Structural Proposals	2.122	
Financial Reserve Proposals		
International Program Enrolment	0.373	Pressure considered one-time as pandemic impacts lessen
Financial Reserve Funding	0.590	Projected financial reserve as at June 30, 2023 = 1.75%
Total Financial Reserve Proposals	0.963	
Remaining Budget Shortfall	0.000	



2022/23 ANNUAL BUDGET NARRATIVE

April 2022



This budget narrative document for School District #62 (Sooke) is meant to provide a high-level overview of the financial plan required to deliver on the goals and objectives of the District's Strategic Plan. The Board of Education has defined the strategic direction for the District and also has the responsibility to resource the work required to meet the desired outcomes found in the Strategic Plan. This document reflects the necessary revenue required to fund the District's operations and how the expenditures are expected to be made.

THE SCHOOL DISTRICT

The District has approximately 12,000 students and serves the communities of Sooke, Port Renfrew, Metchosin, Highlands, Langford and Colwood. Surrounded by forests, ocean, mountains and lakes, we are located a short distance from Victoria, the capital city of the province of British Columbia. The District is one of the fastest growing school districts in the province.

The governing body of the School District is a Board of Education of seven school trustees who are each elected for a four-year term. The day-to-day matters are managed by the administrative staff of the School District, headed by the Superintendent of Schools and Chief Executive Officer.

Our Vision

We honour student voice and choice through engaging, purposeful and experiential learning in a safe and respectful community.

Our Values

- Relationships - Choice - Respect - Integrity - Trust - Safety - Diversity - Equity

EXECUTIVE SUMMARY

As discussed, during last year's budget development process, the District undertook a detailed review of its programs (Program Review). The intent of the Program Review was to ensure alignment, coherence and efficacy with the Strategic Plan. As a result, this year's budget process focused on ensuring strong alignment of resources to services required to deliver on the goals and objectives of the Board's Strategic Plan.

Similar to recent years, the District is estimating a modest shortfall (1.74%) due to unfunded inflation and the operational cost of opening two new schools. The process included feedback from our partners, stakeholders and leadership team in developing a plan for the Board to consider that addresses the estimated shortfall.

To ensure student success, this plan has a balanced approach that includes structural changes and limited use of the financial reserve to minimize the impact on programs and services.

In the 22/23 school year, staff will jump into the second phase of the Program Review to address the unfunded inflationary costs that has eroded away our purchasing power. This Review will consist of looking at potential additional revenue streams and the efficacy of the existing expenditures in the District.

The following Budget Narrative provides the story behind the financial plan and health of the District.

BUDGET DEVELOPMENT PROCESS

School Boards are required by the School Act to adopt two budgets each fiscal year:

- A preliminary or "annual" budget is adopted by June 30th for the subsequent fiscal year based on forecasted enrolment and revenues; and
- An amended budget is adopted by the end of February within the fiscal year reflecting actual fall enrolment and funding.

At their January 2022 meeting, the Board approved the following budget principles and assumptions for staff to use in the budget development process for the 2022/23 budget:

Budget Principles

- 1) Budget decisions will be based on the existing Strategic Plan goals;
- 2) Input from the District partners and Leadership Team will help shape 22/23 funding levels; and
- 3) The annual budget process will be informed by the multi-year budget estimates on a 3-year rolling cycle.

Budget Assumptions

- 1) The District will open the 22/23 school year with the same health and safety protocols as were in place for the 21/22 school year;
- 2) No additional pandemic funding will be provided by the federal or provincial governments;
- 3) The provincial funding formula will remain the same and be based on per full-time equivalent (FTE) funding; and
- 4) Domestic enrolment will continue to grow and international enrolment will approach the pre-pandemic levels.

Similar to prior years, the District started the annual budget development process in mid-February when enrolment projections for the coming fall are due to the Ministry. Staff consulted with the District's partners and developed a list of priorities that will remain the focus of our financial plan. The process focused on increasing the partner and stakeholder touch points on the budget with the strategic plan as the guiding document. The budget priorities that emerged through these touch points were identified as:

Budget Priorities

Partners

- Additional classroom supports
- More learning and integrated supports especially at the elementary level
- Mental health and counselling support
- Full time hours and pay equity
- Health and safety for staff and students

Students

- Raising awareness of mental health and wellness supports for students
- Early intervention
- Better balance of clinical counselling vs. career counselling at secondary

Community

 A Thought Exchange has been issued and initial results will be provided at the meeting with a deeper report out at the April and May Board meetings

Budget Pressures Identified

During the budget development process, several funding pressures were identified in the amount of \$3.085 million. These pressures stem largely from unfunded inflation (\$1.5 million) and the opening of Pexsisen Elementary and Centre Mountain Lellum Middle School (\$1.5 million total).

The following table (values presented in millions of dollars) provides details of the estimated revenues and expenditures leading to the \$3.085 million pressure:

Initial Budgeted Revenues/Expenditures	Amount	Comments/Details
Total Enrolment Driven Revenue Increase	2.423	Increase of 345 standard FTEs
Operating Grant Supplement Increase	0.166	Includes salary differential/geographical index
Structural Surplus from 21/22	1.000	Resulting from increased enrolment in 21/22
International Program Enrolment	(0.373)	Considered one-time as pandemic impacts lessen
Rental Revenue increases	0.100	NLC space coming on-line @ Pexsisen
Total Budgeted Revenue Increases	3.316	
Direct Enrolment Costs		
Additional teachers (net of CEF)	2.318	27 teachers (enroll & non-enroll)
Additional ToC costs related to growth	0.162	12 days for each additional teacher (27)
Additional Bus Route	0.075	To maintain same ratio of FTEs to routes
Various incremental enrolment driven costs	0.100	Lunchtime supervisors, school supplies, etc.
Addition VP at Journey	0.145	To maintain ratio as other middle schools; net of teacher savings
Pexsisen and Centre Mountain Lellum	1.489	Admin, clerical, custodial related to new buildings
Unfunded inflationary costs	1.555	Teacher and excluded increments; pay equity; legal; EFAP
Pressures on existing budgets	0.072	Communications; pest management; intake clerk
Program Review Initiatives	0.485	Year 1 for blended learning, core ed, recruitment
Total Budgeted Expenditure Increases	6.401	
Initial Budget Shortfall to Solve	(3.085)	

Based on the budget principles and assumptions approved by the Board and the budget priorities identified by the partner and stakeholder groups, the Executive developed a budget plan for the Board to consider. Staff did their best to identify enough structural options to address the structural pressures but given the limitations on the above noted principles and priorities, a total amount of \$0.590 million of the structural pressure remains to be addressed in future budget years.

The following table (values presented in millions of dollars) reflects the plan:

Structural/Financial Reserve Proposals	Amount	Comments/Details
Structural Proposals		
Teacher FTE reallocation - 5.25 FTEs	0.558	Reallocation of total teacher FTEs throughout the system (30/25)
Excluded salary increases	0.350	Funds would be from enrolment/reserve if approved by BCPSEA
Additional Enrolment increase	0.311	Assumes additional 100 FTEs to a total of 12,106 FTEs
IES Dept. Replacement staff	0.203	Reduce replacement budget by paying TTOCS @ EA rate
Additional supplemental funding for SEFs (3	0.120	Use supplemental funding instead of operating funding
Additional supplemental funding for EAs (2	0.080	Use supplemental funding instead of operating funding
Psychology intern	0.060	Defer intern position to 23/24 year pending available funding
Curriculum Staffing5 FTE	0.053	Reduction of .5 FTE Curriculum Coordinator
Transportation Route	0.075	Do not add route to maintain existing ratio
Services, Supplies & Utilities reductions	0.297	Spread across departments (not schools)
Increase in rental rates	0.015	Childcare and other user group rental rate increases
Total Characterial Books and	2.422	
Total Structural Proposals	2.122	
Financial Reserve Proposals		
International Program Enrolment	0.272	Pressure considered one-time as pandemic impacts lessen
_		·
Financial Reserve Funding	0.590	Projected financial reserve as at June 30, 2023 = 1.75%
Total Financial Reserve Proposals	0.963	
Total Financial Reserve Froposais	0.503	
Remaining Budget Shortfall	0.000	

Given the uncertainty as to when the International Program may return to pre-pandemic enrolment, the District's plan is not only with consideration of the coming fiscal year but over the next several years. The budgeted expenditures assume that if not in 2022/23, the program may rebound in 2023/24. As such, it is important that the infrastructure of the program is maintained to support the program should that normalcy return in the near future.

To maintain existing infrastructure and program services elsewhere in the District, the District will use the financial reserve to accommodate the anticipated loss in net revenues from the International Program

The following table provides detail of the shortfall of \$0.373 million from the structural budget of the Program:

		A		A B		C = A-B	
	ANNUAL BUDGET		ST	RUCTURAL	II	ICREASE /	
			BUDGET		(1	DECREASE)	
	FY23		FY22		FY23		
INTERNATIONAL TUITION REVENUES	\$	6,789,749	\$	6,602,900	\$	186,849	
INTERNATIONAL PROGRAM EXPENSES	\$	5,545,639	\$	4,986,290	\$	559,349	
NET REVENUE / (EXPENSE)	\$	1,244,110	\$	1,616,610	\$	(372,500)	

STATEMENT OF OPERATIONS AND BUDGET BYLAW

The total budget bylaw amount is presented at the end of the Statement of Operations (Statement 2).

The Statement of Operations consolidates all revenues and expenses by function reported for the Operating (Schedule 2), Special Purpose (Schedule 3) and Capital funds (Schedule 4).

The following table shows an increase of \$4.5 million from the prior year's budget bylaw for a total of \$171.5 million in 2022/23:

Statement 2				
	STATEMENT OF OPERATIONS			
		TOTAL		
	2022-23	2021-22		
	Annual	Amended	Incr / (Decr)	
	\$	\$	\$	
Operating - Total Expense	137,268,912	131,606,275	5,662,637	
Operating - Tangible Capital Assets Purchased	0	171,305	(171,305)	
Special Purpose Funds - Total Expense	22,823,740	24,567,858	(1,744,118)	
Capital Fund - Total Expense	11,416,254	10,614,570	801,684	
Total Budget Bylaw Amount	171,508,906	166,960,008	4,548,898	

The Operating Fund is where the majority of the Districts operations are reported. As this will be of particular concern to the users of the financial statements, considerable focus and analysis is provided on the Operating Fund.

OPERATING FUND

The Operating Fund is comprised of four components: revenues, expenses, tangible capital assets purchased, and prior year surplus appropriation. The summary schedule for the Operating Fund can be found in Schedule 2.

REVENUES

The summary schedule for the District operating revenues can be found in Schedule 2A – the Schedule of Operating Revenue by Source.

The most significant District operating revenues are generated from three sources: the operating grant, international tuition, and other Ministry of Education grants.

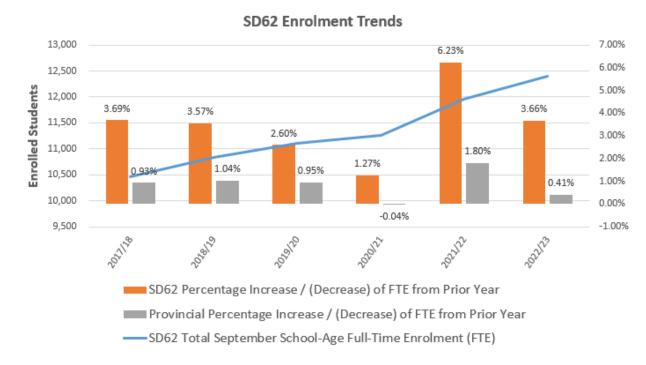
	ANNUAL	AMENDED	INCREASE /	INCREASE /
	BUDGET	BUDGET	(DECREASE)	(DECREASE) %
	FY23	FY22	FY23	FY23
OPERATING REVENUES (in \$ thousands)	Α	В	C = A-B	D = C/B
MOE OPERATING GRANTS	126,837	121,144	5,693	5%
OTHER PROVINCIAL FUNDING	1,341	1,341	-	-
NET LEA FUNDING	-	-	-	-
CONTINUING ED TUITION	110	110	-	-
INTERNATIONAL TUITION	6,790	6,603	187	3%
MISCELLANEOUS	371	421	(50)	(12%)
RENTALS AND LEASES	503	389	114	29%
INVESTMENT INCOME	354	354	-	-
TOTAL OPERATING REVENUES	136,306	130,361	5,944	5%

Budgeted operating revenues are increasing by \$5.944 million largely due to a \$5.693 million increase in the operating grant.

Operating Grant

The Funding Allocation System allocates the General Operating Grants using individual district enrolments and specific factors that apply to each school district.

The District saw an enrolment increase of 6.2% in 2021/22 as the District returned to full-time in-class instruction. The District is projecting enrolment growth of 445 full-time equivalent (FTE), resulting in a total of 12,106 FTE standard school-age enrolment. This growth is similar to the pre-pandemic growth rates with an increase of 3.66% as highlighted in the graph below:



The Ministry of Education announced operating grant funding rates for 2022/23 on March 11, 2022. The funding rates are unchanged from the prior year which highlights that the ongoing inflationary costs are unfunded through the funding formula.

EXPENDITURES

The summary schedule for the District operating expenditures (both expenses and tangible capital assets purchased) can be found in Schedule 2. The total operating expenditures budgeted for 2022/23 is an increase of \$5.491 million over 2021/22.

		ANNUAL	AMENDED	INCREASE /	INCREASE /
		BUDGET	BUDGET	(DECREASE)	(DECREASE) %
		FY23	FY22	FY23	FY23
OP	ERATING EXPENDITURES (in \$ thousands)	Α	В	C = A-B	D = C/B
	TOTAL EXPENSE	137,269	131,606	5,663	4%
	TANGIBLE CAPITAL ASSETS PURCHASED	-	171	(171)	(100%)
TO	TAL OPERATING EXPENDITURES	137,269	131,778	5,491	4%

The \$5.491 million increase is due to unfunded inflationary pressures, the operating costs associated with the opening of Pexsisen Elementary and Centre Mountain Lellum Middle School, and the costs associated with providing services to an increase in 445 additional students.

The summary schedule for the District operating expenses can be found in Schedule 2B (the Schedule of Operating Expense by Object) and Schedule 2C (the Schedule of Operating Expense by Function, Program and Object).

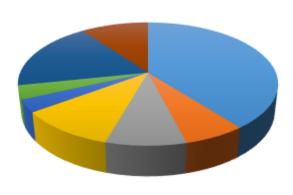
The provincial averages are taken from data available to the public on the Ministry of Education financial reporting website. At the time of issuance of this report, the provincial budgets for fiscal 2022/23 were not yet available, as such the amended provincial budgets for fiscal 2021/2022 were used for comparative purposes.

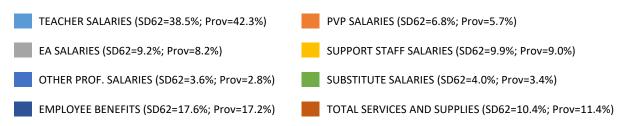
Expenses by Type (Object)

The District's spending allocations by object are in line with provincial averages - with 89.6% of its expenses on salaries and benefits and 10.4% on services and supplies.

The chart below further details spending allocations for the District in the year compared to provincial averages.

2021/22 EXPENSES BY OBJECT





	ANNUAL	AMENDED	INCREASE /	INCREASE /
	BUDGET	BUDGET	(DECREASE)	(DECREASE) %
	FY23	FY22	FY23	FY23
EXPENSES BY OBJECT (in \$ thousands)	Α	В	C = A-B	D = C/B
SALARIES				
TEACHERS	52,870	50,731	2,138	4%
PRINCIPALS AND VICE PRINCIPALS	9,366	8,648	718	8%
EDUCATIONAL ASSISTANTS	12,648	10,979	1,669	15%
SUPPORT STAFF	13,534	12,837	697	5%
OTHER PROFESSIONALS	4,929	4,726	203	4%
SUBSTITUTES	5,445	5,626	(181)	(3%)
TOTAL SALARIES	98,793	93,548	5,244	6%
EMPLOYEE BENEFITS	24,185	22,822	1,363	6%
SERVICES AND SUPPLIES	14,292	15,236	(944)	(6%)
TOTAL OPERATING EXPENSES	137,269	131,606	5,663	4%
TANGIBLE CAPITAL ASSET PURCHASES	-	171	(171)	(100%)
TOTAL OPERATING BUDGETED EXPENDITURES	137,269	131,778	5,491	4%

The \$6.607 million increase in salaries and benefits is largely due to more teachers and educational assistants to accommodate the anticipated student enrolment growth.

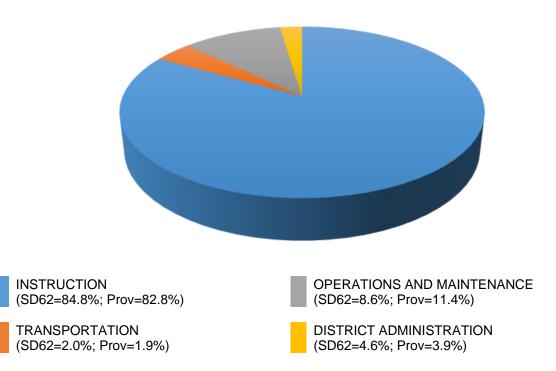
Expenses by Function

The Districts expenditures can be categorized by the following functions: Instruction; District Administration; Operations and Maintenance; and Transportation. The functions are defined as follows:

- The Instruction function incorporates all programs related to the instruction of students.
- The **District Administration** function incorporates the cost of all programs related to district governance and district administration of educational, business, human resource and labour relations activities.
- The **Operations and Maintenance** function incorporates all programs related to the district's responsibility for the operation, maintenance and safety of sites, buildings, and equipment.
- The **Transportation** function incorporates programs involving the transportation of students.

Over 84% of the District's expenses are categorized under the Instruction function.





The District's expense allocations are generally in line with the Provincial averages, however the District's expenditures are slightly more heavily allocated towards Instruction and less in Operations and Maintenance than other Districts.

As indicated in Schedule 2 and the table below, there is a \$5.663 million increase in operating expenses.

	ANNUAL	AMENDED	INCREASE /	INCREASE /
	BUDGET	BUDGET	(DECREASE)	(DECREASE) %
	FY23	FY22	FY23	FY23
EXPENSES BY FUNCTION (in \$ thousands)	Α	В	C = A-B	D = C/B
INSTRUCTION	116,358	111,109	5,249	5%
DISTRICT ADMINISTRATION	6,364	6,303	62	1%
OPERATIONS AND MAINTENANCE	11,796	11,444	352	3%
TRANSPORTATION	2,751	2,751	-	-
TOTAL OPERATING EXPENSES	137,269	131,606	5,663	4%

Variance explanation to follow.

Tangible Capital Assets Purchased

The 2021/22 Amended Budget has \$0.171 million budgeted for tangible capital assets which includes \$0.150 million in one-time funds carried over from 2020/21 for the purchase of an electric bus. The purchase of the electric bus is expected to be completed in 2021/22 and no additional tangible capital asset purchases are budgeted for in 2022/23.

ACCUMULATED SURPLUS / RESERVE

In 2018 the Board established a financial reserve policy of 2% of operating expenditures to build and maintain an accumulated reserve to ensure the necessary resources are available when required.

As per the 2021/22 Amended Budget, the Board has restricted \$3,371,116 of the \$4,787,255 Operating Fund accumulated surplus for this purpose. To maintain existing infrastructure and program services elsewhere in the District, the District will use the financial reserve to accommodate the residual structural shortfall that will be addressed the second phase of the Program Review.

As per the table below, District staff anticipate to end fiscal year 2022/23 with an accumulated reserve of \$2,407,882 or 1.75% of budgeted expenses:

Financial reserve as at June 30, 2021	\$ 4,787,255	
2021/22 Amended Budget Net Expense	\$ (1,416,139)	
Budgeted financial reserve as at June 30, 2022	\$ 3,371,116	Α
2022/23 Preliminary Budget Net Expense	\$ (963,234)	В
Budgeted financial reserve as at June 30, 2023	\$ 2,407,882	C = A+B
2022/23 Preliminary Budget Total Operating Fund Expense	\$ 137,268,912	D
, =====================================		
Budgeted financial reserve as % of Total Operating Fund Expense	1.75%	E = C/D

3 YEAR BUDGET OUTLOOK

To be completed.

SPECIAL PURPOSE FUNDS

All restricted contributions received, with the exception of capital contributions and unearned revenues (tuition, rentals, etc.) must be reported as Special Purpose Funds. Revenues are recognized when the stipulation or restriction the contribution is subject to is met.

The following table compares the most material Special Purpose Funds (SPF) expense budgets for 2022/23 to the prior year.

	ANNUAL	AMENDED	INCREASE /	INCREASE /
	BUDGET	BUDGET	(DECREASE)	(DECREASE) %
	FY23	FY22	FY23	FY23
SPECIAL PURPOSE FUNDS (in \$ thousands)	Α	В	C = A-B	D = C/B
ANNUAL FACILITIES GRANT	337	330	7	2%
LEARNING IMPROVEMENT FUND	429	402	27	7%
SCHOOL GENERATED FUNDS	2,000	2,710	(710)	-26%
STRONG START	192	196	(4)	-2%
OFFICIAL LANGUAGES IN EDUCATION PROTOCOL	251	245	7	3%
COMMUNITY LINK	788	870	(81)	-9%
ACADEMIES	730	1,010	(280)	-28%
CLASSROOM ENHANCEMENT FUND - STAFFING	16,555	16,555	-	0%
CLASSROOM ENHANCEMENT FUND - OVERHEAD	1,430	1,430	-	0%
MENTAL HEALTH IN SCHOOLS	-	140	(140)	-100%
SAFE RETURN TO SCHOOL GRANT	-	279	(279)	-100%
OTHER	111	403	(291)	-72%
TOTAL SPECIAL PURPOSE FUNDS EXPENSES	22,824	24,568	(1,744)	-7%

The \$1.744 million decrease in budgeted SPF expenses is largely due to not budgeting for any carry forward of unspent funds. When the 2021/22 financial statements are completed and the carry over amount becomes known, the 2022/23 SPF budgets will likely increase. Also, the classroom enhancement fund (CEF) staffing budget of \$16.555 million is reflective of the amount notionally approved by the Ministry at this time. Adjustments to the District's allocation may be made once final fall 2022 staffing is known.

STATEMENT OF CHANGES IN NET FINANCIAL ASSETS

The Statement of Changes in Net Financial Assets (Statement 4) presents the surplus for the year plus the changes in non-financial assets including tangible capital asset acquisitions.

The 2022/23 budget includes \$20.154 million in anticipated total capital additions.

	ANNUAL BUDGET FY23
CAPITAL ADDITIONS (in \$ thousands)	A
CAPITAL FUND	
EXPANSION PROGRAM	18,080
SCHOOL ENHANCEMENT PROGRAM	1,000
CARBON NEUTRAL CAPITAL PROGRAM	350
BUS ACQUISITION PROGRAM	585
ANNUAL FACILITIES GRANT	139
OPERATING FUND	-
SPECIAL PURPOSE FUND	-
TÖTAL CAPITAL ADDITIONS	20,154





Some of the more significant capital projects include:

- Expansion Program (EXP) \$10.169 million for the continuation of building construction and site development of Pexsisen Elementary & Centre Mountain Lellum Middle Schools in West Langford.
- School Enhancement Program (SEP) \$1.0 million for a HVAC upgrade at Spencer Middle School.
- Carbon Neutral Capital Program (CNCP) \$0.350 million for exterior wall systems upgrades at John Muir Elementary.
- Bus Acquisition Program (BUS) \$0.585 million for three new buses.

RISKS AND UNCERTAINTIES

The 2022/23 budget is predicated on the general assumption that, other than a reduction to 250 FTE enrolled in the International Program, the financial and operational impact of the pandemic will be minimal and a general sense of normalcy will return. The District has not budgeted for additional expenses related to cleaning or sanitization as a result of health protocols.

Annual Risks

The following list are some of the significant annual financial risks (risks that are present every year) that the District is aware of that could negatively affect operations:

- **Enrolment** enrolment drives the District's revenues and an inaccurate estimation of future enrolment could result in either an over or under deployment of resources.
- Staff benefit rates benefit rates fluctuate from year to year dependent on staff usage so are difficult to accurately predict.
- Utilities expenditures on utilities fluctuate based on usage so is difficult to predict.
- **Leave liability** leave balances (such as unused vacation balances) are recorded in the year they are earned. The larger the balance, the larger the expense. It is difficult to predict with accuracy across the District exactly how many vacation days staff plan on using in any given year.
- Salary differential a component of the Operating Grant is the supplement for salary differential which provides additional funding to districts with average teacher salaries higher than the provincial average. Since it is difficult to predict whether the district's average teacher salary is higher or lower than the provincial average, this could reduce the amount of the Operating Grant the district receives.

NEXT STEPS

As we approach the fall, the 2022/23 fiscal climate will become clearer. The 2021/22 financials will be completed and the total reserve available for 2022/23 will be known. As the amended budget is adopted by the end of February 2023, there will be an opportunity for the District to reassess the risks and adjust the strategic approach accordingly.

Annual Budget

School District No. 62 (Sooke)

June 30, 2023

Version: 4235-3489-1506 April 06, 2022 20:06

June 30, 2023

Table of Contents

Bylaw	1
Annual Budget - Revenue and Expense - Statement 2	2
Annual Budget - Changes in Net Financial Assets (Debt) - Statement 4	4
Annual Budget - Operating Revenue and Expense - Schedule 2	5
Schedule 2A - Annual Budget - Schedule of Operating Revenue by Source	6
Schedule 2B - Annual Budget - Schedule of Operating Expense by Object	7
Schedule 2C - Annual Budget - Operating Expense by Function, Program and Object	8
Annual Budget - Special Purpose Revenue and Expense - Schedule 3	10
Schedule 3A - Annual Budget - Changes in Special Purpose Funds	11
Annual Budget - Capital Revenue and Expense - Schedule 4	13

*NOTE - Statement 1, Statement 3, Statement 5, Schedule 1 and Schedules 4A - 4D are used for Financial Statement reporting only.

ANNUAL BUDGET BYLAW

A Bylaw of THE BOARD OF EDUCATION OF SCHOOL DISTRICT NO. 62 (SOOKE) (called the "Board") to adopt the Annual Budget of the Board for the fiscal year 2022/2023 pursuant to section 113 of the *School Act*, R.S.B.C., 1996, c. 412 as amended from time to time (called the "*Act*").

- 1. The Board has complied with the provisions of the *Act*, Ministerial Orders, and Ministry of Education Policies respecting the Annual Budget adopted by this bylaw.
- 2. This bylaw may be cited as School District No. 62 (Sooke) Annual Budget Bylaw for fiscal year 2022/2023.
- 3. The attached Statement 2 showing the estimated revenue and expense for the 2022/2023 fiscal year and the total budget bylaw amount of \$171,508,906 for the 2022/2023 fiscal year was prepared in accordance with the *Act*.
- 4. Statement 2, 4 and Schedules 2 to 4 are adopted as the Annual Budget of the Board for the fiscal year 2022/2023.

READ A FIRST TIME THE 26th DAY OF APRIL, 2022;	
READ A SECOND TIME THE 24th DAY OF MAY, 2022;	
READ A THIRD TIME, PASSED AND ADOPTED THE 28th DAY OF JUNE, 202	2;
	Chairperson of the Board
(Corporate Seal)	
	Secretary Treasurer
I HEREBY CERTIFY this to be a true original of School District No. 62 (Sooke)	
Annual Budget Bylaw 2022/2023, adopted by the Board the DAY OF	, 2022.
-	Secretary Treasurer

Version: 4235-3489-1506 April 06, 2022 20:06

Annual Budget - Revenue and Expense Year Ended June 30, 2023

Ministry Operating Grant Funded FTE's Cachool-Age 12,539,000 12,138,313 Adult 36,438 40,438 Adult 36,438 40,438 Total Ministry Operating Grant Funded FTE's 12,575,438 12,178,751 Revenues \$ * Provincial Grants 150,803,293 144,598,542 Tuition 6,899,749 6,712,900 Other Revenue 368,7765 4,835,368 Rentals and Leases 50,250 388,500 Investment Income 363,875 378,090 Amortization of Deferred Capital Revenue 9,271,906 844,084 Amortization of Deferred Capital Revenue - for lease 61,477 61,477 Total Revenue 11,509,565 165,415,741 Expenses 1 13,8844,388 185,346,792 District Administration 1,38,844,388 185,346,792 3,316,396 Total Expense 81,659 1,318,292 3,316,396 Total Expense 81,659 1,312,292 Undeted A		2023	2022 Amended
School-Age Adult 12,539,000 12,138,313 Adult 36,438 40,438 Total Ministry Operating Grant Funded FTE's 12,575,438 12,178,751 Revenue \$ \$ Provincial Grants 150,803,293 144,598,542 Tuition 6,899,749 6,712,900 Other Revenue 3,687,765 4,835,368 Rentals and Leases 502,500 388,500 Instruction 36,3875 378,090 Amortization of Deferred Capital Revenue 9,271,966 8,440,864 Amortization of Deferred Capital Revenue - for lease 61,477 61,477 Total Revenue 171,590,565 165,415,741 Expenses 1 138,844,388 135,346,792 District Administration 138,844,388 135,346,792 138,206 Operations and Maintenance 22,997,542 13,822,831 3,316,396 Total Expense 81,659 (1,372,962) Ret Revenue (Expense) 81,659 (1,372,962) Budgeted Allocation (Retirement) of Surplus (Deficit) 7,416,313		Annual Budget	Annual Budget
Adult Total Ministry Operating Grant Funded FTE's 36.438 (4.048) Revenues \$ Provincial Grants 15.0803.293 (4.4598.542) Ministry of Education 150.803.293 (6.897.49) 6.712.900 Other Revenue 3.687.765 (6.899.749) 6.712.900 Other Revenue 36.3875 (6.899.749) 37.80.900 Investment Income 36.3875 (6.899.749) 37.80.900 Amortization of Deferred Capital Revenue 9.271.906 (6.844.08) 8.440.864 Amortization of Deferred Capital Revenue - for lease 61.477 (6.147) 6.14.77 6.1477 Total Revenue 7.15.90.565 (7.15.74) 165.415.74 7.47	Ministry Operating Grant Funded FTE's		
Revenues \$ \$ Provincial Grants \$ \$ Ministry of Education \$ \$ Other Revenue 3,687,765 4,835,368 Rentals and Leases 502,500 388,500 Investment Income 363,875 378,090 Amortization of Deferred Capital Revenue 9,271,906 8,440,864 Amortization of Deferred Capital Revenue - for lease 61,477 61,477 Total Revenue 171,590,565 165,415,741 Expenses 1 188,844,388 135,346,792 District Administration 6,364,125 6,302,624 6,302,624 Operations and Maintenance 22,997,542 21,822,891 3,316,396 Total Expense 171,508,906 166,788,703 Net Revenue (Expense) 81,659 (1,372,962) Budgeted Allocation (Retirement) of Surplus (Deficit) 963,234 1,416,139 43,177 Budgeted Surplus (Deficit), for the year comprised of: 5 1,044,893 43,177 Capital Fund Surplus (Deficit) 5 1,044,893 43,177	School-Age	12,539.000	12,138.313
Revenues \$ \$ Provincial Grants 150,803,293 144,598,542 Tuition 6,899,749 6,712,900 Other Revenue 3,687,765 4,835,368 Rentals and Leases 502,500 388,500 Investment Income 363,875 378,090 Amortization of Deferred Capital Revenue 9,271,906 8,440,864 Amortization of Deferred Capital Revenue - for lease 61,477 61,477 Total Revenue 171,590,565 165,415,741 Expenses 1 1,477 Instruction 138,844,388 135,346,792 Operations and Maintenance 22,997,542 21,822,891 Transportation and Housing 3,302,851 3,316,396 Total Expense 171,508,906 166,788,703 Net Revenue (Expense) 81,659 (1,372,962) Budgeted Allocation (Retirement) of Surplus (Deficit) 963,234 1,416,139 Budgeted Surplus (Deficit), for the year comprised of: 1,044,893 43,177 Budgeted Surplus (Deficit), for the year comprised of: 1,044,893 43,177 <td>Adult</td> <td>36.438</td> <td>40.438</td>	Adult	36.438	40.438
Provincial Grants Ministry of Education 150,803,293 144,598,542 Tuition 6,899,749 6,712,900 Other Revenue 3,687,765 4,835,368 Rentals and Leases 502,500 388,500 Investment Income 363,875 378,090 Amortization of Deferred Capital Revenue 9,271,906 8,440,864 Amortization of Deferred Capital Revenue - for lease 61,477 61,477 Total Revenue 171,590,565 165,415,741 Expenses Instruction 138,844,388 135,346,792 District Administration 6,364,125 6,302,624 Operations and Maintenance 22,997,542 21,822,891 Transportation and Housing 3,302,851 3,316,396 Total Expense 171,508,906 166,788,703 Net Revenue (Expense) 81,659 (1,372,962) Budgeted Allocation (Retirement) of Surplus (Deficit) 963,234 1,416,139 Budgeted Surplus (Deficit), for the year comprised of: 963,234 1,416,139 Budgeted Surplus (Deficit), for the year comprised of:	Total Ministry Operating Grant Funded FTE's	12,575.438	12,178.751
Ministry of Education 150,803,293 144,598,542 Tuition 6,899,749 6,712,900 Other Revenue 3,687,765 4,835,368 Rentals and Leases 502,500 388,500 Investment Income 363,875 378,090 Amortization of Deferred Capital Revenue 9,271,906 8,440,864 Amortization of Deferred Capital Revenue - for lease 61,477 61,477 Total Revenue 171,590,565 165,415,741 Expenses Instruction 138,844,388 135,346,792 District Administration 6,364,125 6,302,624 Operations and Maintenance 22,997,542 21,822,891 Transportation and Housing 3,302,851 3,316,396 Total Expense 171,508,906 166,788,703 Net Revenue (Expense) 81,659 (1,372,962) Budgeted Allocation (Retirement) of Surplus (Deficit) 963,234 1,416,139 Budgeted Surplus (Deficit), for the year 1,044,893 43,177 Budgeted Surplus (Deficit), for the year comprised of: 1,044,893 43,177	Revenues	\$	\$
Tuition 6,899,749 6,712,900 Other Revenue 3,687,765 4,835,368 Rentals and Leases 502,500 388,500 Investment Income 363,875 378,090 Amortization of Deferred Capital Revenue 9,271,906 8,440,864 Amortization of Deferred Capital Revenue - for lease 61,477 61,477 Total Revenue 171,590,565 165,415,741 Expenses Instruction 138,844,388 135,346,792 District Administration 6,364,125 6,302,624 Operations and Maintenance 22,997,542 21,822,891 Transportation and Housing 3,302,851 3,316,396 Total Expense 171,508,906 166,788,703 Net Revenue (Expense) 81,659 (1,372,962) Budgeted Allocation (Retirement) of Surplus (Deficit) 963,234 1,416,139 Budgeted Surplus (Deficit), for the year comprised of: 963,234 1,416,139 Budgeted Surplus (Deficit), for the year comprised of: 963,234 1,416,139 Operating Fund Surplus (Deficit) 963,234 1,416,139 <td>Provincial Grants</td> <td></td> <td></td>	Provincial Grants		
Other Revenue 3,687,765 4,833,368 Rentals and Leases 502,500 388,500 Investment Income 363,875 378,090 Amortization of Deferred Capital Revenue 9,271,906 8,440,864 Amortization of Deferred Capital Revenue - for lease 61,477 61,477 Total Revenue 171,590,565 165,415,741 Expenses Instruction 138,844,388 135,346,792 District Administration 6,364,125 6,302,624 Operations and Maintenance 22,997,542 21,822,891 Transportation and Housing 3,302,851 3,316,396 Total Expense 171,508,906 166,788,703 Net Revenue (Expense) 81,659 (1,372,962) Budgeted Allocation (Retirement) of Surplus (Deficit) 963,234 1,416,139 Budgeted Surplus (Deficit), for the year comprised of: 963,234 1,416,139 Operating Fund Surplus (Deficit) 59c2,134 1,416,139 Capital Fund Surplus (Deficit) 43,177	Ministry of Education	150,803,293	144,598,542
Rentals and Leases 502,500 388,500 Investment Income 363,875 378,090 Amortization of Deferred Capital Revenue 9,271,906 8,440,864 Amortization of Deferred Capital Revenue - for lease 61,477 61,477 Total Revenue 171,590,565 165,415,741 Expenses 138,844,388 135,346,792 District Administration 6,364,125 6,302,624 Operations and Maintenance 22,997,542 21,822,891 Transportation and Housing 3,302,851 3,316,396 Total Expense 171,508,906 166,788,703 Net Revenue (Expense) 81,659 (1,372,962) Budgeted Allocation (Retirement) of Surplus (Deficit) 963,234 1,416,139 Budgeted Surplus (Deficit), for the year comprised of: 0 1,044,893 43,177 Budgeted Surplus (Deficit) 5pecial Purpose Fund Surplus (Deficit) 5pecial Purpose Fund Surplus (Deficit) 43,177	Tuition	6,899,749	6,712,900
Investment Income 363,875 378,090 Amortization of Deferred Capital Revenue 9,271,906 8,440,864 Amortization of Deferred Capital Revenue - for lease 61,477 61,477 Total Revenue 171,590,565 165,415,741 Expenses Instruction 138,844,388 135,346,792 District Administration 6,364,125 6,302,624 Operations and Maintenance 22,997,542 21,822,891 Transportation and Housing 3,302,851 3,316,396 Total Expense 171,508,906 166,788,703 Net Revenue (Expense) 81,659 (1,372,962) Budgeted Allocation (Retirement) of Surplus (Deficit) 963,234 1,416,139 Budgeted Surplus (Deficit), for the year comprised of: 0 1,044,893 43,177 Budgeted Surplus (Deficit) Special Purpose Fund Surplus (Deficit) 43,177	Other Revenue	3,687,765	4,835,368
Amortization of Deferred Capital Revenue - for lease 9,271,906 8,440,864 Amortization of Deferred Capital Revenue - for lease 61,477 61,477 Total Revenue 171,590,565 165,415,741 Expenses Instruction 138,844,388 135,346,792 District Administration 6,364,125 6,302,624 Operations and Maintenance 22,997,542 21,822,891 Transportation and Housing 3,302,851 3,316,396 Total Expense 171,508,906 166,788,703 Net Revenue (Expense) 81,659 (1,372,962) Budgeted Allocation (Retirement) of Surplus (Deficit) 963,234 1,416,139 Budgeted Surplus (Deficit), for the year comprised of: Operating Fund Surplus (Deficit), for the year comprised of: Operating Fund Surplus (Deficit) Special Purpose Fund Surplus (Deficit) 43,177 Capital Fund Surplus (Deficit) 1,044,893 43,177	Rentals and Leases	502,500	388,500
Amortization of Deferred Capital Revenue - for lease Total Revenue 61,477 61,477 Total Revenue 171,590,565 165,415,741 Expenses Instruction 138,844,388 135,346,792 District Administration 6,364,125 6,302,624 Operations and Maintenance 22,997,542 21,822,891 Transportation and Housing 3,302,851 3,316,396 Total Expense 171,508,906 166,788,703 Net Revenue (Expense) 81,659 (1,372,962) Budgeted Allocation (Retirement) of Surplus (Deficit) 963,234 1,416,139 Budgeted Surplus (Deficit), for the year comprised of: 0 1,044,893 43,177 Budgeted Surplus (Deficit) for the year comprised of: 0	Investment Income	363,875	378,090
Expenses 138,844,388 135,346,792 District Administration 6,364,125 6,302,624 Operations and Maintenance 22,997,542 21,822,891 Transportation and Housing 3,302,851 3,316,396 Total Expense 171,508,906 166,788,703 Net Revenue (Expense) 81,659 (1,372,962) Budgeted Allocation (Retirement) of Surplus (Deficit) 963,234 1,416,139 Budgeted Surplus (Deficit), for the year comprised of: 0perating Fund Surplus (Deficit) Operating Fund Surplus (Deficit) 5pecial Purpose Fund Surplus (Deficit) Capital Fund Surplus (Deficit) 1,044,893 43,177	Amortization of Deferred Capital Revenue	9,271,906	8,440,864
Expenses Instruction 138,844,388 135,346,792 District Administration 6,364,125 6,302,624 Operations and Maintenance 22,997,542 21,822,891 Transportation and Housing 3,302,851 3,316,396 Total Expense 171,508,906 166,788,703 Net Revenue (Expense) 81,659 (1,372,962) Budgeted Allocation (Retirement) of Surplus (Deficit) 963,234 1,416,139 Budgeted Surplus (Deficit), for the year 1,044,893 43,177 Budgeted Surplus (Deficit) Special Purpose Fund Surplus (Deficit) 5pecial Purpose Fund Surplus (Deficit) Capital Fund Surplus (Deficit) 1,044,893 43,177	Amortization of Deferred Capital Revenue - for lease	61,477	61,477
Instruction 138,844,388 135,346,792 District Administration 6,364,125 6,302,624 Operations and Maintenance 22,997,542 21,822,891 Transportation and Housing 3,302,851 3,316,396 Total Expense 171,508,906 166,788,703 Net Revenue (Expense) 81,659 (1,372,962) Budgeted Allocation (Retirement) of Surplus (Deficit) 963,234 1,416,139 Budgeted Surplus (Deficit), for the year 1,044,893 43,177 Budgeted Surplus (Deficit) Special Purpose Fund Surplus (Deficit) 3,234 43,177 Capital Fund Surplus (Deficit) 1,044,893 43,177	Total Revenue	171,590,565	165,415,741
District Administration 6,364,125 6,302,624 Operations and Maintenance 22,997,542 21,822,891 Transportation and Housing 3,302,851 3,316,396 Total Expense 171,508,906 166,788,703 Net Revenue (Expense) 81,659 (1,372,962) Budgeted Allocation (Retirement) of Surplus (Deficit) 963,234 1,416,139 Budgeted Surplus (Deficit), for the year 1,044,893 43,177 Budgeted Surplus (Deficit), for the year comprised of: Operating Fund Surplus (Deficit) 5pecial Purpose Fund Surplus (Deficit) Capital Fund Surplus (Deficit) 1,044,893 43,177	Expenses		
Operations and Maintenance 22,997,542 21,822,891 Transportation and Housing 3,302,851 3,316,396 Total Expense 171,508,906 166,788,703 Net Revenue (Expense) 81,659 (1,372,962) Budgeted Allocation (Retirement) of Surplus (Deficit) 963,234 1,416,139 Budgeted Surplus (Deficit), for the year 1,044,893 43,177 Budgeted Surplus (Deficit) Special Purpose Fund Surplus (Deficit) 1,044,893 43,177	Instruction	138,844,388	135,346,792
Transportation and Housing 3,302,851 3,316,396 Total Expense 171,508,906 166,788,703 Net Revenue (Expense) 81,659 (1,372,962) Budgeted Allocation (Retirement) of Surplus (Deficit) 963,234 1,416,139 Budgeted Surplus (Deficit), for the year 1,044,893 43,177 Budgeted Surplus (Deficit) Special Purpose Fund Surplus (Deficit) 1,044,893 43,177 Capital Fund Surplus (Deficit) 1,044,893 43,177	District Administration	6,364,125	6,302,624
Total Expense 171,508,906 166,788,703 Net Revenue (Expense) 81,659 (1,372,962) Budgeted Allocation (Retirement) of Surplus (Deficit) 963,234 1,416,139 Budgeted Surplus (Deficit), for the year 1,044,893 43,177 Budgeted Surplus (Deficit), for the year comprised of: Operating Fund Surplus (Deficit) Special Purpose Fund Surplus (Deficit) Capital Fund Surplus (Deficit) 1,044,893 43,177	Operations and Maintenance	22,997,542	21,822,891
Net Revenue (Expense) Budgeted Allocation (Retirement) of Surplus (Deficit) Budgeted Surplus (Deficit), for the year Budgeted Surplus (Deficit), for the year comprised of: Operating Fund Surplus (Deficit) Special Purpose Fund Surplus (Deficit) Capital Fund Surplus (Deficit) 1,044,893 43,177	Transportation and Housing	3,302,851	3,316,396
Budgeted Allocation (Retirement) of Surplus (Deficit) Budgeted Surplus (Deficit), for the year 1,044,893 43,177 Budgeted Surplus (Deficit), for the year comprised of: Operating Fund Surplus (Deficit) Special Purpose Fund Surplus (Deficit) Capital Fund Surplus (Deficit) 1,044,893 43,177	Total Expense	171,508,906	166,788,703
Budgeted Surplus (Deficit), for the year	Net Revenue (Expense)	81,659	(1,372,962)
Budgeted Surplus (Deficit), for the year comprised of: Operating Fund Surplus (Deficit) Special Purpose Fund Surplus (Deficit) Capital Fund Surplus (Deficit) 1,044,893 43,177	Budgeted Allocation (Retirement) of Surplus (Deficit)	963,234	1,416,139
Operating Fund Surplus (Deficit) Special Purpose Fund Surplus (Deficit) Capital Fund Surplus (Deficit) 1,044,893 43,177	Budgeted Surplus (Deficit), for the year	1,044,893	43,177
Operating Fund Surplus (Deficit) Special Purpose Fund Surplus (Deficit) Capital Fund Surplus (Deficit) 1,044,893 43,177	Budgeted Surplus (Deficit), for the year comprised of:		
Special Purpose Fund Surplus (Deficit) Capital Fund Surplus (Deficit) 1,044,893 43,177			
Capital Fund Surplus (Deficit) 1,044,893 43,177			
		1.044.893	43 177
	•		

Annual Budget - Revenue and Expense Year Ended June 30, 2023

	2023	2022 Amended
	Annual Budget	Annual Budget
Budget Bylaw Amount		
Operating - Total Expense	137,268,912	131,606,275
Operating - Tangible Capital Assets Purchased		171,305
Special Purpose Funds - Total Expense	22,823,740	24,567,858
Capital Fund - Total Expense	11,416,254	10,614,570
Total Budget Bylaw Amount	171,508,906	166,960,008

Approved by the Board

Signature of the Chairperson of the Board of Education	Date Signed
Signature of the Superintendent	Date Signed
Signature of the Secretary Treasurer	Date Signed

Annual Budget - Changes in Net Financial Assets (Debt) Year Ended June 30, 2023

	2023	2022 Amended
	Annual Budget	Annual Budget
	\$	\$
Surplus (Deficit) for the year	81,659	(1,372,962)
Effect of change in Tangible Capital Assets		
Acquisition of Tangible Capital Assets		
From Operating and Special Purpose Funds		(171,305)
From Deferred Capital Revenue	(20,154,465)	(47,299,170)
Total Acquisition of Tangible Capital Assets	(20,154,465)	(47,470,475)
Amortization of Tangible Capital Assets	10,103,313	9,295,178
Total Effect of change in Tangible Capital Assets	(10,051,152)	(38,175,297)
	-	
(Increase) Decrease in Net Financial Assets (Debt)	(9,969,493)	(39,548,259)

Annual Budget - Operating Revenue and Expense Year Ended June 30, 2023

Revenues Provincial Grants Ministry of Education Tuition Other Revenue Rentals and Leases Investment Income Total Revenue Expenses	127,668,989 6,899,749	Annual Budget \$ 121,975,601
Provincial Grants Ministry of Education Tuition Other Revenue Rentals and Leases Investment Income Total Revenue	127,668,989 6,899,749	121,975,601
Provincial Grants Ministry of Education Tuition Other Revenue Rentals and Leases Investment Income Total Revenue	6,899,749	, , , , , , , , , , , , , , , , , , ,
Ministry of Education Tuition Other Revenue Rentals and Leases Investment Income Total Revenue	6,899,749	, , , , , , , , , , , , , , , , , , ,
Tuition Other Revenue Rentals and Leases Investment Income Total Revenue	6,899,749	, , , , , , , , , , , , , , , , , , ,
Other Revenue Rentals and Leases Investment Income Total Revenue	, ,	
Rentals and Leases Investment Income Total Revenue		6,712,900
Investment Income Total Revenue	880,565	930,565
Total Revenue	502,500	388,500
	353,875	353,875
Evnonces	136,305,678	130,361,441
EXPENSES		
Instruction	116,357,525	111,108,643
District Administration	6,364,125	6,302,624
Operations and Maintenance	11,796,390	11,444,136
Transportation and Housing	2,750,872	2,750,872
Total Expense	137,268,912	131,606,275
Net Revenue (Expense)	(963,234)	(1,244,834)
Budgeted Prior Year Surplus Appropriation	963,234	1,416,139
Net Transfers (to) from other funds		
Tangible Capital Assets Purchased		(171,305)
Total Net Transfers	-	(171,305)
Budgeted Surplus (Deficit), for the year		

Annual Budget - Schedule of Operating Revenue by Source Year Ended June 30, 2023

	2023	2022 Amended
	Annual Budget	Annual Budget
	\$	\$
Provincial Grants - Ministry of Education		
Operating Grant, Ministry of Education	126,001,327	120,951,499
ISC/LEA Recovery	(509,565)	(509,565)
Other Ministry of Education Grants		
Pay Equity	931,052	931,052
Funding for Graduated Adults	40,000	40,000
Student Transportation Fund	358,365	358,365
FSA Scorer Grant	12,000	12,000
Anticipated Enrolment Increase	835,810	192,250
Total Provincial Grants - Ministry of Education	127,668,989	121,975,601
Tuition		
Continuing Education	110,000	110,000
International and Out of Province Students	6,789,749	6,602,900
Total Tuition	6,899,749	6,712,900
Other Revenues		
Funding from First Nations	509,565	509,565
Miscellaneous		
Grants for Crossing Guards	70,000	70,000
Rebates	51,000	51,000
SGF Discretionary	200,000	200,000
Miscellaneous	50,000	100,000
Total Other Revenue	880,565	930,565
Rentals and Leases	502,500	388,500
Investment Income	353,875	353,875
Total Operating Revenue	136,305,678	130,361,441

Annual Budget - Schedule of Operating Expense by Object Year Ended June 30, 2023

	2023	2022 Amended
	Annual Budget	Annual Budget
	\$	\$
Salaries		
Teachers	52,869,698	50,731,418
Principals and Vice Principals	9,366,175	8,648,042
Educational Assistants	12,648,457	10,979,163
Support Staff	13,533,833	12,837,058
Other Professionals	4,929,417	4,726,417
Substitutes	5,444,922	5,626,091
Total Salaries	98,792,502	93,548,189
Employee Benefits	24,184,679	22,822,078
Total Salaries and Benefits	122,977,181	116,370,267
Services and Supplies		
Services	6,648,806	6,546,701
Professional Development and Travel	953,394	1,116,517
Rentals and Leases	355,391	355,391
Dues and Fees	213,991	214,991
Insurance	486,295	514,545
Supplies	3,827,210	4,768,219
Utilities	1,780,844	1,693,844
Bad Debt	25,800	25,800
Total Services and Supplies	14,291,731	15,236,008
Total Operating Expense	137,268,912	131,606,275

Annual Budget - Operating Expense by Function, Program and Object Year Ended June 30, 2023

1 1 1 1 1 1 1 1 1 1	Total Salaries	Substitutes Salaries	Other Professionals Salaries	Support Staff Salaries	Educational Assistants Salaries	Principals and Vice Principals Salaries	Teachers Salaries	
1.02 Regular Instruction	\$	\$	\$	\$	\$	\$	\$	
1.03 Career Programs								1 Instruction
1.07 Library Services	51,036,796	3,771,860	404,549	2,050,609	144,693	246,106	44,418,979	1.02 Regular Instruction
1.08 Counselling	438,604	22,802		188,890			226,912	1.03 Career Programs
1.10 Special Education	1,779,986	5,876		262,228			1,511,882	1.07 Library Services
1.30 English Language Learning	2,149,878	1,000					2,148,878	1.08 Counselling
1.31 Indigenous Education	16,169,499	883,280	1,158,206	99,860	12,141,764	261,582	1,624,807	1.10 Special Education
1.41 School Administration	1,405,661			65,800			1,339,861	1.30 English Language Learning
1.61 Continuing Education 29,347 352,000 Total Function 1 29,347 352,000 Total Function 1 52,859,632 9,221,597 12,648,457 5,623,490 1,562,755 4,923,043	1,322,550	17,000		89,350	362,000	253,700	600,500	1.31 Indigenous Education
1.62 International and Out of Province Students 987,813 273,907 352,000 1,562,755 4,923,043 1,562,755 4,923,043 1,562,755 4,923,043 1,562,755 4,923,043 1,562,755 4,923,043 1,562,755 4,923,043 1,562,755 4,923,043 1,562,755 4,923,043 1,562,755 4,923,043 1,562,755 4,923,043 1,562,755 4,923,043 1,562,755 1,562,75	10,892,933	221,225		2,485,406		8,186,302		1.41 School Administration
1.62 International and Out of Province Students 987,813 273,907 352,000 1,562,755 4,923,043 1,000 1,00	29,347			29,347				1.61 Continuing Education
Total Function 1 52,859,632 9,221,597 12,648,457 5,623,490 1,562,755 4,923,043 4 District Administration 4.11 Educational Administration 144,578 830,000 4.40 School District Governance 120,500 4.41 Business Administration 10,066 144,578 595,876 1,964,725 87,883 Total Function 4 10,066 144,578 - 595,876 2,915,225 87,883 5 Operations and Maintenance 5.41 Operations and Maintenance Operations 119,545 142,749 55,033,083 208,191 350,570 5.52 Maintenance of Grounds 5.53 Waintenance of Grounds 543,434 <td>1,613,720</td> <td></td> <td></td> <td>352,000</td> <td></td> <td>273,907</td> <td>987,813</td> <td>_</td>	1,613,720			352,000		273,907	987,813	_
4.11 Educational Administration 144,578 830,000 4.40 School District Governance 120,500 4.41 Business Administration 10,066 595,876 1,964,725 87,883 Total Function 4 10,066 144,578 - 595,876 2,915,225 87,883 5 Operations and Maintenance 5.41 Operations and Maintenance Administration 119,545 142,749 5.50 Maintenance Operations 5,033,083 208,191 350,570 5.52 Maintenance of Grounds 543,434 5.56 Utilities 543,434 55,050 Maintenance Operations 5,036,062 350,940 350,570 7 Transportation and Housing 5,696,062 350,940 350,570	86,838,974	4,923,043	1,562,755	5,623,490	12,648,457	9,221,597	52,859,632	Total Function 1
4.11 Educational Administration 144,578 830,000 4.40 School District Governance 120,500 4.41 Business Administration 10,066 595,876 1,964,725 87,883 Total Function 4 10,066 144,578 - 595,876 2,915,225 87,883 5 Operations and Maintenance 5.41 Operations and Maintenance Administration 119,545 142,749 5.50 Maintenance Operations 5,033,083 208,191 350,570 5.52 Maintenance of Grounds 543,434 5.56 Utilities 543,434 55,050 Maintenance Operations 5,036,062 350,940 350,570 7 Transportation and Housing 5,696,062 350,940 350,570								4 District Administration
4.40 School District Governance 120,500 4.41 Business Administration 10,066 595,876 1,964,725 87,883 Total Function 4 10,066 144,578 - 595,876 2,915,225 87,883 5 Operations and Maintenance 5.41 Operations and Maintenance Administration 119,545 142,749 5.50 Maintenance Operations 5,033,083 208,191 350,570 5.52 Maintenance of Grounds 543,434 5.56 Utilities 543,434 556,696,062 350,940 350,570 7 Transportation and Housing 7 Transportation and Housing 5,696,062 350,940 350,570	974,578		830,000			144 578		
4.41 Business Administration 10,066 595,876 1,964,725 87,883 Total Function 4 10,066 144,578 - 595,876 2,915,225 87,883 5 Operations and Maintenance 5.41 Operations and Maintenance Administration 119,545 142,749 5.50 Maintenance Operations 5,033,083 208,191 350,570 5.52 Maintenance of Grounds 543,434 5.56 Utilities 543,434 550,50 Maintenance of Grounds 543,434 5	120,500					111,570		
Total Function 4 10,066 144,578 - 595,876 2,915,225 87,883 5 Operations and Maintenance 5.41 Operations and Maintenance Administration 119,545 142,749	2,658,550	87 883		595 876			10.066	
5.41 Operations and Maintenance Administration 119,545 142,749 5.50 Maintenance Operations 5,033,083 208,191 350,570 5.52 Maintenance of Grounds 543,434 5.56 Utilities - - - 5,696,062 350,940 350,570 7 Transportation and Housing	3,753,628				-	144,578		_
5.41 Operations and Maintenance Administration 119,545 142,749 5.50 Maintenance Operations 5,033,083 208,191 350,570 5.52 Maintenance of Grounds 543,434 5.56 Utilities - - - 5,696,062 350,940 350,570 7 Transportation and Housing								5 Onewations and Maintenance
5.50 Maintenance Operations 5,033,083 208,191 350,570 5.52 Maintenance of Grounds 543,434 5.56 Utilities - - - 5,696,062 350,940 350,570 7 Transportation and Housing	262,294		142.740	110 545				-
5.52 Maintenance of Grounds 5.56 Utilities Total Function 5 5,696,062 350,940 350,570 7 Transportation and Housing	5,591,844	250 570		*				-
5.56 Utilities Total Function 5 5,696,062 350,940 350,570 7 Transportation and Housing	543,434	330,370	208,191					<u> </u>
Total Function 5 5,696,062 350,940 350,570 7 Transportation and Housing	545,454			343,434				
7 Transportation and Housing	6,397,572	350.570	350.940	5,696,062				-
	0,651,612		000,510	2,030,002				<u>-</u>
7.41 Transportation and Housing Administration 116.574 100.497								7 Transportation and Housing
	217,071		100,497	116,574				7.41 Transportation and Housing Administration
7.70 Student Transportation 1,501,831 83,426	1,585,257	83,426		1,501,831				7.70 Student Transportation
Total Function 7 1,618,405 100,497 83,426	1,802,328	83,426	100,497	1,618,405	-	-	<u>-</u>	Total Function 7
9 Debt Services								9 Debt Services
Total Function 9		-	-	-	-	-	-	-
Total Functions 1 - 9 52,869,698 9,366,175 12,648,457 13,533,833 4,929,417 5,444,922	98,792,502	5,444,922	4,929,417	13,533,833	12,648,457	9,366,175	52,869,698	Total Functions 1 - 9

Version: 4235-3489-1506 April 06, 2022 20:06

Annual Budget - Operating Expense by Function, Program and Object Year Ended June 30, 2023

	Total	Employee	Total Salaries	Services and	2023	2022 Amended
	Salaries	Benefits	and Benefits	Supplies	Annual Budget	Annual Budget
	\$	\$	\$	\$	\$	\$
1 Instruction						
1.02 Regular Instruction	51,036,796	12,643,276	63,680,072	2,873,503	66,553,575	65,807,898
1.03 Career Programs	438,604	116,102	554,706	277,930	832,636	850,568
1.07 Library Services	1,779,986	441,599	2,221,585	47,593	2,269,178	2,123,043
1.08 Counselling	2,149,878	526,737	2,676,615	6,237	2,682,852	2,499,222
1.10 Special Education	16,169,499	4,129,371	20,298,870	500,885	20,799,755	18,418,862
1.30 English Language Learning	1,405,661	343,474	1,749,135	30,000	1,779,135	1,571,272
1.31 Indigenous Education	1,322,550	347,015	1,669,565	275,730	1,945,295	1,995,865
1.41 School Administration	10,892,933	2,377,046	13,269,979	587,926	13,857,905	12,759,955
1.61 Continuing Education	29,347	1,596	30,943	60,612	91,555	91,555
1.62 International and Out of Province Students	1,613,720	377,032	1,990,752	3,554,887	5,545,639	4,990,403
Total Function 1	86,838,974	21,303,248	108,142,222	8,215,303	116,357,525	111,108,643
4 District Administration						
4.11 Educational Administration	974,578	204,661	1,179,239	564,807	1,744,046	1,826,046
4.40 School District Governance	120,500	6,500	127,000	127,088	254,088	254,088
4.41 Business Administration	2,658,550	605,191	3,263,741	1,102,250	4,365,991	4,222,490
Total Function 4	3,753,628	816,352	4,569,980	1,794,145	6,364,125	6,302,624
5 Operations and Maintenance						
5.41 Operations and Maintenance Administration	262,294	66,041	328,335	297,470	625,805	725,805
5.50 Maintenance Operations	5,591,844	1,438,374	7,030,218	1,384,155	8,414,373	8,029,036
5.52 Maintenance of Grounds	543,434	133,575	677,009	298,359	975,368	995,451
5.56 Utilities	-	133,373	•	1,780,844	1,780,844	1,693,844
Total Function 5	6,397,572	1,637,990	8,035,562	3,760,828	11,796,390	11,444,136
7 Transportation and Housing						
7.41 Transportation and Housing Administration	217,071	53,402	270,473	35,008	305,481	305,481
7.41 Transportation and Housing Administration 7.70 Student Transportation	1,585,257	373,687	1,958,944	486,447	2,445,391	2,445,391
Total Function 7						
Total Function /	1,802,328	427,089	2,229,417	521,455	2,750,872	2,750,872
9 Debt Services						
Total Function 9	-	-	-	-	-	<u>-</u>
Total Functions 1 - 9	98,792,502	24,184,679	122,977,181	14,291,731	137,268,912	131,606,275

Version: 4235-3489-1506 April 06, 2022 20:06

Annual Budget - Special Purpose Revenue and Expense Year Ended June 30, 2023

	2023 Annual Budget	2022 Amended Annual Budget
	\$	\$
Revenues		
Provincial Grants		
Ministry of Education	20,006,540	20,638,840
Other Revenue	2,807,200	3,904,803
Investment Income	10,000	24,215
Total Revenue	22,823,740	24,567,858
Expenses		
Instruction	22,486,863	24,238,149
Operations and Maintenance	336,877	329,709
Total Expense	22,823,740	24,567,858
Budgeted Surplus (Deficit), for the year		_

Annual Budget - Changes in Special Purpose Funds Year Ended June 30, 2023

Network Netw		Annual Facility Grant	Learning Improvement Fund	Scholarships and Bursaries	School Generated Funds	Strong Start	Ready, Set, Learn	OLEP	CommunityLINK	Classroom Enhancement Fund - Overhead
Add: Restricted Grants Provincial Grants - Ministry of Education 336,877 428,877 2,000,000 192,000 44,100 251,436 768,299 1,429,873 Lest: Allocated to Revenue 336,877 428,877 10,000 2,000,000 192,000 44,100 251,436 788,299 1,429,873 Lest: Allocated to Revenue 336,877 428,877 10,000 2,000,000 192,000 44,100 251,436 788,299 1,429,873 Revenue Provincial Grants - Ministry of Education 336,877 428,877 10,000 2,000,000 44,100 251,436 788,299 1,429,873 Revenue Investment Income 336,877 428,877 10,000 2,000,000 44,100 251,436 768,299 1,429,873 Experies 336,877 428,877 10,000 20,000,000 44,100 251,436 768,299 1,429,873 Experies 200,000 20,000,000 192,000 44,100 251,436 <t< th=""><th></th><th>\$</th><th>\$</th><th>\$</th><th>\$</th><th>\$</th><th></th><th>\$</th><th>\$</th><th>\$</th></t<>		\$	\$	\$	\$	\$		\$	\$	\$
Provincial Grants - Ministry of Education Other Investment Income 1,000	Deferred Revenue, beginning of year	-	-	-	-	-	-	-	-	-
Other Investment Income 1,000 1,	Add: Restricted Grants									
Investment Income	· · · · · · · · · · · · · · · · · · ·	336,877	428,877			192,000	44,100	251,436	,	1,429,873
Authors Auth					2,000,000				20,000	
Less: Allocated to Revenue	Investment Income	224.055	120.077		2 000 000	102.000	44.100	251 425	7 00 2 00	1 420 052
Provincial Grants - Ministry of Education 336,877 428,877 428,877 2,000,000 192,000 44,100 251,436 768,299 1,429,873 0,000 2,000,000 1,000		336,877	428,877	10,000	2,000,000	192,000	44,100	251,436	788,299	1,429,873
Revenues Provincial Grants - Ministry of Education 336,877 428,877 192,000 44,100 251,436 768,299 1,429,873 Other Revenue 10,000 2,000,000 192,000 44,100 251,436 768,299 1,429,873 Expenses Salaries 50,000 44,100 251,436 788,299 1,429,873 Fincipals and Vice Principals 50,000 44,100 251,436 788,299 1,429,873 Fincipals and Vice Principals 50,000 50,000 27,541 Fincipals and Vice Principals 170,000 Support Staff 170,000 170,000 170,000 170,000 170,000 170,000 181,000 19,500 19,500 15,000 19,500 19,500 19,500 19,500 19,500 19,500 19,500 19,500										

Annual Budget - Changes in Special Purpose Funds Year Ended June 30, 2023

	Classroom	Youth				
	Enhancement	Work		Art		
	Fund - Staffing	Trades	Academies	Starts	Donations	TOTAL
	\$	\$	\$	\$	\$	\$
Deferred Revenue, beginning of year	-	-	-	-	-	-
Add: Restricted Grants						
Provincial Grants - Ministry of Education	16,555,078					20,006,540
Other		30,000	730,000	7,200	20,000	2,807,200
Investment Income						10,000
	16,555,078	30,000	730,000	7,200	20,000	22,823,740
Less: Allocated to Revenue	16,555,078	30,000	730,000	7,200	20,000	22,823,740
Deferred Revenue, end of year	<u> </u>	-	-	-	-	-
Revenues						
	16,555,078					20,006,540
Provincial Grants - Ministry of Education Other Revenue	10,555,078	30,000	730,000	7,200	20,000	2,807,200
Investment Income		30,000	730,000	7,200	20,000	10,000
investment income	16,555,078	30,000	730,000	7,200	20,000	22,823,740
Expenses	10,555,078	30,000	730,000	7,200	20,000	22,023,740
Salaries						
Teachers	13,288,713	25,000	55,000			13,446,254
Principals and Vice Principals	13,200,713	23,000	15,000			50,000
Educational Assistants			13,000			505,060
Support Staff			45,000			423,500
Other Professionals			15,000			157,000
Substitutes						859,710
Substitutes	13,288,713	25,000	115,000	-	-	15,441,524
Employee Benefits	3,266,365	5,000	25,000			3,781,644
Services and Supplies	3,200,303	3,000	590,000	7,200	20,000	3,600,572
Set trees and supplies	16,555,078	30,000	730,000	7,200	20,000	22,823,740
Net Revenue (Expense)		_			_	_
-						

Annual Budget - Capital Revenue and Expense Year Ended June 30, 2023

	2023			
	Invested in Tangible	Local	Fund	2022 Amended
	Capital Assets	Capital	Balance	Annual Budget
	\$	\$	\$	\$
Revenues				
Provincial Grants				
Ministry of Education	3,127,764		3,127,764	1,984,101
Amortization of Deferred Capital Revenue	9,271,906		9,271,906	8,440,864
Amortization of Deferred Capital Revenue - for lease	61,477		61,477	61,477
Total Revenue	12,461,147	-	12,461,147	10,486,442
Expenses				
Operations and Maintenance	1,312,941		1,312,941	1,319,392
Amortization of Tangible Capital Assets				
Operations and Maintenance	9,551,334		9,551,334	8,729,654
Transportation and Housing	551,979		551,979	565,524
Total Expense	11,416,254	-	11,416,254	10,614,570
Net Revenue (Expense)	1,044,893	-	1,044,893	(128,128)
Net Transfers (to) from other funds				
Tangible Capital Assets Purchased			-	171,305
Total Net Transfers	-	-	-	171,305
Other Adjustments to Fund Balances				
Total Other Adjustments to Fund Balances	-	-	-	
Budgeted Surplus (Deficit), for the year	1,044,893	_	1,044,893	43,177